

| Number | Recommendation   | Progress Update  | Owner                    | Creation date  | Target date       |
|--------|--|--|--------------------------|----------------|-------------------|
| 2022-1 | Lodges: Income Generation: Members discussed vacant lodges that required investment. The Executive Director, Environment noted that a structure and aspiration were required for a long-term approach. It was requested that a business case on potential funding be brought back to the Committee regarding the costs of refurbishing lodges. | 18 May 2023 – Verbal Update to be provided at the next meeting.  13 July 2023 - Verbal Update to be provided at the next meeting.  14 September 2023 – Update provided by the Director of Natural Environment at the meeting  23 November 2023 – Information shared by Jo Hurst about ongoing work to audit income generation across different portfolios, including lodges. | Bob Roberts/ Jo<br>Hurst | 21 Nov<br>2022 | Report due in May |



|        |   | Emphasis on both long-     |               |         |          |
|--------|---|----------------------------|---------------|---------|----------|
|        |   | term goals and short-      |               |         |          |
|        |   | term opportunities for     |               |         |          |
|        |   | additional income.         |               |         |          |
|        |   | May 2024                   |               |         |          |
|        |   | Epping Forest Lodge        |               |         |          |
|        |   | Residency Strategy is in   |               |         |          |
|        |   | place and recruitment      |               |         |          |
|        |   | processes still underway   |               |         |          |
|        |   | to potential residential   |               |         |          |
|        |   | roles.                     |               |         |          |
|        |   | Approval of legacy         |               |         |          |
|        |   | maintenance funding to     |               |         |          |
|        |   | CSD is in initial planning |               |         |          |
|        |   | stages and NE continue     |               |         |          |
|        |   | to work closely with CSD   |               |         |          |
|        |   | about destination of       |               |         |          |
|        |   | funds and prioritisation.  |               |         |          |
|        |   | Committee to be            |               |         |          |
|        |   | updated after majority     |               |         |          |
|        |   | of recruitment             |               |         |          |
|        |   | complete.                  |               |         |          |
| 2023-2 | Target Operating Model Review: The Director to  | 25 January 2024 – A        | Emily Brennan | 14 Sept | 28       |
|        | perform a formal review of the Target Operating | review will be led by the  |               | 2023    | November |
|        | Model changes in Epping Forest and the Commons  | Director in summer         |               |         | 2024     |
|        |   | 2024 and Members will      |               |         |          |
|        |   |                            |               |         |          |





| 2023-4 | Digital Enablement: the Superintendent of the       | Update: (13/11/2023)       | Geoff Sinclair | 14 Sept  | 21 March |
|--------|---|----------------------------|----------------|----------|----------|
|        | Commons to identify a solution to the lack of Wi-Fi | no progress                |                | 2023     | 2024     |
|        | at Coulsdon Common, which is also impacting the     | 40 1 2024                  |                |          |          |
|        | educational offering on site.                       | 19 January 2024:           |                |          |          |
|        |   | Contractors have been      |                |          |          |
|        |   | engaged to assess and      |                |          |          |
|        |   | price the works            |                |          |          |
|        |   | required. Outcome          |                |          |          |
|        |   | pending                    |                |          |          |
| 2023-5 | Corporate Plan and Strategies: Brief discussion on  | 25 January 2024 –          | Bob Roberts    | 23       | Autumn   |
|        | the corporate plan update and strategies for Epping | Update provided, look      |                | November | 2024     |
|        | Forest and other areas to be brought to the next    | to review delivery         |                | 2023     |          |
|        | committee.  | mechanisms, including      |                |          |          |
|        |   | site management plans      |                |          |          |
|        |   | and policies, to ensure    |                |          |          |
|        |   | alignment with the         |                |          |          |
|        |   | newly developed            |                |          |          |
|        |   | strategies for the natural |                |          |          |
|        |   | environment.               |                |          |          |
| 2024-6 | Matters Arising from 25 January 2024:               |                            | Emily Brennan  | 22 May   |          |
|        |   |                            |                | 2024     |          |
|        | 1. Officers agreed to provide an update from the    |                            |                |          |          |
|        | City Surveyor in respect of the completion date for |                            |                |          |          |
|        | the Warren battery storage facility.                |                            |                |          |          |
|        | 2. The Corporate Plan and 5-Year Plan would be      |                            |                |          |          |
|        | discussed at the forthcoming Away day               |                            |                |          |          |



| 2024-7 | Funding: Environment team would be looking at further opportunities, such as biodiversity credits, Community Infrastructure Levy (CIL) and more general funding applications to trusts and foundations, and the resulting action plan would be presented to the Committee. |   | Emily Brennan                | 22 May<br>2024 |
|--------|--|---|------------------------------|----------------|
| 2024-8 | Risk Management:   | May 2024                                    |                              |                |
|        | Update on forthcoming meeting with utility company in respect of the M25 Closure to be   | 1. An update will be provided at the 22 May | Joanne Hill                  |                |
|        | brought to the next committee  2. Declining Condition of Assets Risk - Chairman asked about the impact of new funding from the cyclical works programme on reducing the declining condition of assets risk and the Executive Director agreed to review this                | Committee.                                  | Bob Roberts                  |                |
|        | 3. Concerns on suitable staff and workforce planning to be considered by Executive Director  |   | Bob Roberts                  |                |
|        | 4. Director to look at Superintendent's additional workload  |   | Emily Brennan                |                |
|        | 5. Consideration on where governance could be placed in risk register  |   | Bob Roberts/Emily<br>Brennan |                |
| 2024-9 | Phone-In Reporting Service: Officers to inform the committee when contact was due for renewal.   |   | Bob Roberts                  | 22 May<br>2024 |



| 2024-10 | Trustees Annual Financial Reporting: Members       | May 2024                   | Clem Harcourt  | March   |
|---------|--|----------------------------|----------------|---------|
|         | requested a draft version of the Annual Report and | The Trustees Annual        |                | 2025    |
|         | Financial Statements be presented to the Epping    | Report and Financial       |                |         |
|         | Forest & Commons Committee for information only,   | Statements for each of     |                |         |
|         | before the accounts are filed with the Charity     | the charities for 2023/24  |                |         |
|         | Commission, so that any amendments can be made     | are currently in the early |                |         |
|         |  | stages of being            |                |         |
|         |  | prepared. It is currently  |                |         |
|         |  | envisaged that the draft   |                |         |
|         |  | versions for 2023/24 will  |                |         |
|         |  | be presented to the        |                |         |
|         |  | September 2024             |                |         |
|         |  | committee for              |                |         |
|         |  | information providing      |                |         |
|         |  | Members with an            |                |         |
|         |  | opportunity to             |                |         |
|         |  | comment.                   |                |         |
| 2024-11 | The Commons:                                       |                            |                | 22 May  |
|         | 1. Director agreed to investigate why numbers on   |                            | Geoff Sinclair | 2024    |
|         | trees do not correspond with the ancient tree form |                            |                |         |
|         | 2. Committee to receive a presentation on          |                            | Simon Glynn    | 18 July |
|         | apprenticeships                                    |                            |                | 2024    |